



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

DRAFT - NEW TERM OF OFFICE IDP: Summary Presentation

April 2022

Making progress possible. **Together.**

Agenda: Sector Based Engagements

Items	Responsible Person/s	Time	Time Allocation
Welcome, Introductions Purpose of the Meeting Meeting guidelines	Executive Deputy Mayor, Alderman Eddie Andrews	17:00 – 17:10	10 min
Presentation: <ul style="list-style-type: none"> • Briefing on the approach that informed the draft IDP • Summary – Content of draft IDP 	Hugh Cole	17:10 – 17:30	20 min
Q&A regarding IDP content What is missing from the IDP draft? What key challenges and opportunities does this IDP not speak to?	Executive Deputy Mayor, Alderman Eddie Andrews Delegates - ALL	17:30 – 18:10	40 min
Conclusion and Closing	Executive Deputy Mayor, Alderman Eddie Andrews	18:10 – 18:20	10 min

What is the IDP (Integrated Development Plan)?

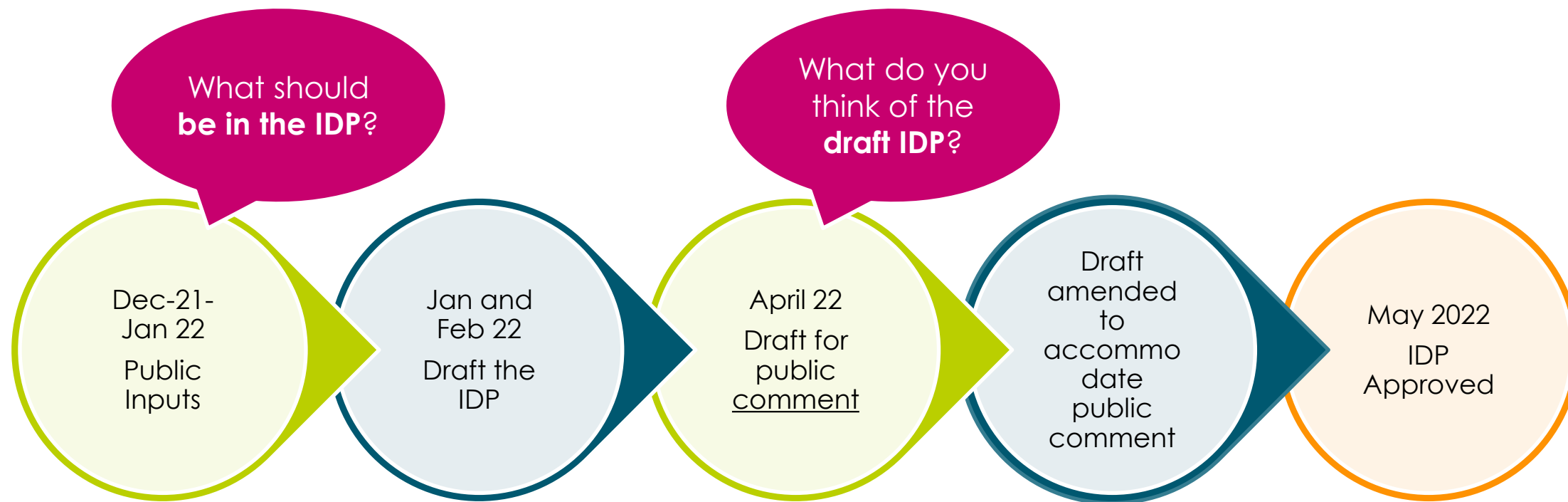
- The IDP **communicates** to residents, businesses and investors the City's long-term vision, and how the City plans to achieve it – it is a basis upon which the public can **keep government accountable**.
- A clear set of priorities and associated projects and programmes that guides and **informs all planning, development and decisions in the municipality**.

The IDP comprises two parts

1. **A strategic plan**, which contains the longer-term vision and priorities and objectives
2. **An implementation plan**, which focuses on key programmes, projects and initiatives that will support the achievement of the strategic priorities during the current five-year term of office.
Priorities and objectives provide focus in addressing the most critical strategic challenges.

The **IDP strategic plan is informed by** political direction/manifesto, community needs, stakeholder inputs, a contextual analysis, and an evaluation of the existing state of Cape Town, all of which help identify the challenges that the City needs to address to achieve its vision.

IDP Process Plan



Annual IDP cycle



An aerial photograph of Cape Town, South Africa, taken at dusk. The foreground is dominated by several modern, multi-story office buildings with glass facades. In the background, the iconic flat-topped Table Mountain rises against a twilight sky with soft, wispy clouds. The city's lights are beginning to glow, creating a contrast with the darkening landscape.

Vision and IDP structure

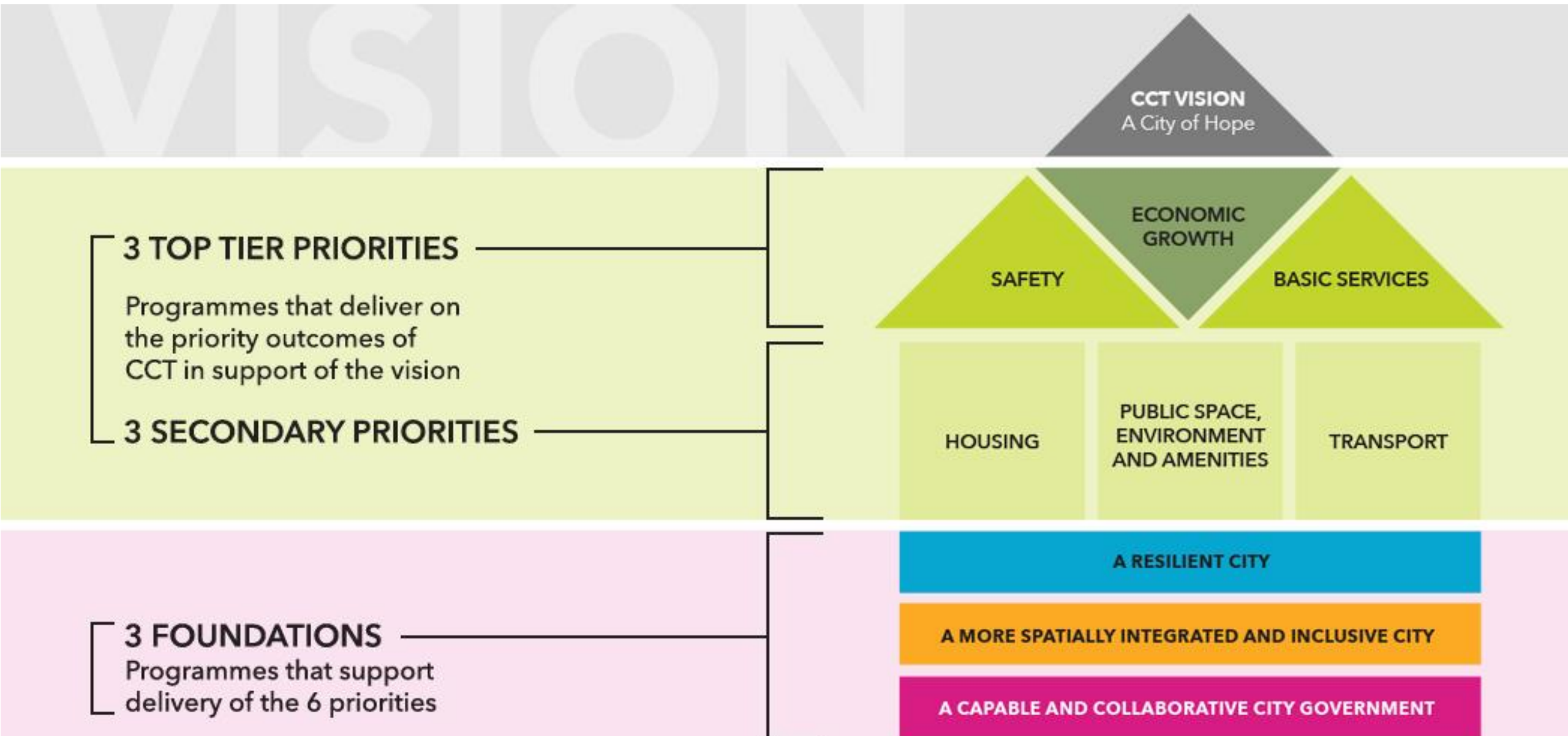
Vision: City of Hope

WHAT IS THE CITY'S VISION?

To be a **City of Hope for all - a prosperous, inclusive and healthy city where people can see their hopes of a better future for themselves, their children and community become a reality**

- People of South Africa have overcome the injustice and oppression of apartheid, only to have many residents suffer under the twin oppressions of poverty and fear of violent crime.
- As the city government, we are focused on **creating the conditions for the meaningfully faster economic growth we need to see more Capetonians lift themselves out of poverty**. Everything we do over the next five years will be geared towards this outcome.
- We must use the public resources entrusted to us to co-create a city that is **more caring, more inclusive, more prosperous, more united, more respectful, more safe and more free**.

IDP Structure



How to read the implementation plan

BASIC SERVICES

Let's get the basics right as the foundation of a healthy and prosperous city

Commitment

Programmes and projects/initiatives

OBJECTIVE 2: Improved access to quality and reliable basic services

The City is committed to the provision of basic services to **improve residents' living conditions and health within informal contexts** and promote individual and community welfare. This includes safe access to shared facilities, specifically at

Mainstreaming basic service delivery to informal settlements and backyards programme

- Informal Settlements Water and Sanitation Project
- Energy Access Project
- Informal Settlements Waste Collection

OBJECTIVE 2: Improved access to quality and reliable basic services

2.1 Mainstreaming basic service delivery to informal settlements and additional dwellings⁵⁶ programme

Programme description: *Prioritise basic service provision to residents living in informal settlements and backyards*

Basic services delivery must keep pace with the growth in informality over the next 5 years. The City therefore needs to gear up for the delivery, using alternative service delivery solutions at scale where necessary. The City is committed to partnering with communities to develop service delivery models appropriate for less formal contexts and the effective increasing the resilience of these communities.



2.1.A. Informal Settlements Water and Sanitation Project: The City will continually test and expand innovative technologies and approaches to improve the quality and sustainability of water and sanitation services in informal settlements. This includes considering the safety of users, specifically women and children of shared facilities. The Water and Sanitation services provided will contribute to the long-term planning and upgrading of informal settlements, taking into account each informal settlement context and constraints.

City Role:
Innovate,
Provide
Accountable Directorate:
Water and Sanitation

Priority for the City contributing to a City of Hope

Contributing programmes to fulfil commitments

Commitments of the City to implement the priority

Main objective that contributes to achieving the overall vision and specific priorities of the City

Programme name

Climate Priority Programme (see CC Programme)

Programme alignment with Sustainable Development Goals (see Resilient Foundation)

Programme description

Project/Initiative description

City's role (see table below)

The main Directorate that will lead this initiative but they may have other departments that contribute

Roles of the City

WORKING
DEFINITIONS

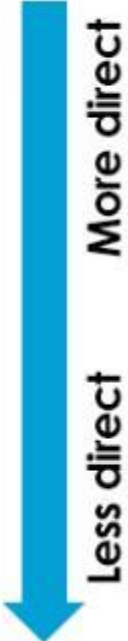
Programme: Programmes have a clear vision of the desired end-state and are made up of related projects or other activities. They have a wide scope of work and are underpinned by multiple projects and initiatives. Programmes are managed in a coordinated way to obtain outcomes not available from individual projects/initiatives.

Project: A project has an agreed scope with a defined budget and time-frame for delivery. It has a clear path for delivery with outputs that are measurable.

Initiative: Collection of activities which contribute towards the delivery of the programme outcomes. These activities result in outputs which are measurable, but their scope, products and timeframes are not as well defined as projects.

ROLE OF THE CITY

ROLE	DESCRIPTION
Deliver	Directly producing or distributing basic public services such as water, waste or energy
Regulate	Creating, maintaining, relaxing or even removing parameters for economic activity, such as licensing requirements or zoning restrictions
Enable	To create an environment that makes it possible for residents and business to prosper
Innovate	Make changes in something established, especially by introducing new methods, ideas or products
Partner	Entering into an arrangement with stakeholders to work towards a common goal
Monitor	Creating indicators, systems and programmes to track progress and inform decision-making and implementation
Advocate	Advocacy seeks to influence the decisions, policies and practices of powerful decision-makers, to address the underlying causes of poverty, and support economic growth and wellbeing of the residents of Cape Town





IDP Implementation Plan: Structure

IDP Priorities and Objectives

Priority and
Foundation

1. Objective

1.1.
Programme

1.1.A.
Project

-  **ECONOMIC GROWTH**
OBJ 1: Increased jobs and investment within the Cape Town economy
-  **BASIC SERVICES**
OBJ 2: Improved access to quality and reliable basic services
OBJ 3: End load-shedding in Cape Town over time
OBJ 4: Well-managed and modernised infrastructure to support economic growth
-  **SAFETY**
OBJ 5: Effective law enforcement to make communities safer
OBJ 6: Strengthen partnerships for safer communities
-  **HOUSING**
OBJ 7: Increased supply of affordable, well-located homes
OBJ 8: Safer, better quality homes in informal settlements and backyards over time
-  **PUBLIC SPACE, ENVIRONMENT AND AMENITIES**
OBJ 9: Healthy and sustainable environment
OBJ 10: Clean and healthy waterways and beaches
OBJ 11: Quality and safe parks and recreation facilities supported by community partnerships
-  **TRANSPORT**
OBJ 12: An integrated, efficient public transport system that provides safe and affordable travel options for all
OBJ 13: Safe and quality roads for vehicles, cyclists and pedestrians

OBJ 14: A resilient city

**OBJ 15: A more spatially
integrated and inclusive city**

**OBJ 16: A capable and
collaborative city government**

Objectives and programmes (49 Programmes | 139 Projects and initiatives)

ECONOMIC GROWTH	4. Well-managed and modernised infrastructure to support economic growth	6. Strengthen partnerships for safer communities	10. Clean and healthy waterways and beaches	14. A resilient city
1. Increased jobs and investment in the Cape Town economy				
1.1 Ease-of-doing-business programme 1.2 Investment and partnership development programme 1.3 Inclusive Economic development and growth programme 1.4 Targeted urban development programme 1.5 Consolidated land pipeline and release programme	4.1 Utility Business Model Reform Programme 4.2 Infrastructure planning and delivery support programme Water and Sanitation 4.3 Excellence in water and sanitation service delivery programme 4.4 Water resilience programme Solid Waste 4.5 Excellence in waste service delivery programme 4.6 Waste minimisation and recycling programme 4.7 Promoting cleanliness and addressing Illegal dumping programme Energy 4.8 Excellence in energy service delivery programme	6.1 Partnerships for community safety programme 6.2 Holistic crime prevention programme HOUSING 7. Increased supply of affordable, well-located homes 7.1 Partnership for affordable housing programme 7.2 Tenure security programme 7.3 Integrated residential development programme 7.4 Public rental housing programme	10.1 Healthy urban waterways programme 10.2 Coastal programme 11. Quality and safe parks and recreation facilities supported by community partnerships 11.1 Quality community facilities programme 11.2 Partnerships for quality public spaces programme TRANSPORT 12. An integrated, efficient transport system that provides safe and affordable travel options for all	14.1 Climate change programme 14.2 Disaster risk reduction and response programme 14.3 Integrated urban health programme
BASIC SERVICES				
2. Improved access to quality and reliable basic services		8. Safer, better-quality homes in informal settlements and backyards over time		
2.1 Mainstreaming basic service delivery to informal settlements and backyard dwellings programme		8.1 Micro-developer and additional dwelling improvement programme 8.2 Informal settlement upgrading programme	12.1 Public transport reform programme 12.2 Rail improvement programme 12.3 Bus Rapid Transit programme 12.4 Travel demand and congestion relief programme	
3. End load-shedding in Cape Town over time		PUBLIC SPACE, ENVIRONMENT AND AMENITIES		
3.1 Diversified energy supply programme 3.2 Energy demand response programme		9. Healthy and sustainable environment	13. Safe and quality roads for vehicles, cyclists and pedestrians	
			13.1 Road safety and maintenance programme	
		9.1 Environmental and biodiversity management programme 9.2 City health programme		
				15. A more spatially integrated and inclusive city
				15.1 Spatial integration and transformation programme 15.2 Social inclusion and well-being programme
				16. A capable and collaborative City government
				16.1 Operational sustainability programme 16.2 Modernised and adaptive city government programme 16.3 Evidence-based-decision-making programme 16.4 Project preparation and delivery programme 16.5 City facilities optimisation programme 16.6 Advocacy and Inter-governmental relations programme 16.7 Community engagement and partnership programme

A nighttime photograph of a busy street in Cape Town, South Africa. The street is illuminated by streetlights and the lights of buildings and vehicles. On the left, a tall building features a 'Russells' sign and a McDonald's logo. Further down the street, a red 'SHOPRITE' sign is visible. On the right, a large, ornate building with arched windows and a clock tower is prominent. Below it, a KFC sign is visible. In the foreground, several white vans are parked or moving along the street. The overall atmosphere is one of a vibrant, active urban environment.

Economic Growth

Let's make Cape Town the easiest place to do business and create jobs in Africa

OBJ 1: Increased jobs and investment within the Cape Town economy

Economic Growth

Let's make Cape Town the easiest place to do business and create jobs in Africa

OBJ 1: Increased jobs and investment within the Cape Town economy

Ease-of-doing-business Programme - *Create an environment where businesses can start and grow*

Investment and Partnership Development Programme - *Support the private sector to attract more jobs and investment to the Cape Town economy*

Inclusive Economic development and growth programme - *Support the informal sector and work-readiness opportunities*

Targeted Urban Development Programme - *Work with the private sector to develop and manage key precincts for economic development*

Consolidated Land Pipeline and Release Programme - *Land planning and release to support economic growth and more affordable housing*



Basic Services

Let's get the basics right as the foundation of a healthy and prosperous city

OBJ 2: Improved access to quality and reliable basic services

OBJ 3: End load-shedding in Cape Town overtime

OBJ 4: Well-managed and modernised infrastructure to support economic growth

Basic Services

Let's get the basics right as the foundation of a healthy and prosperous city

OBJ 2: Improved access to quality and reliable basic services

Mainstreaming basic service delivery to informal settlements and backyard dwellings programme - *Prioritise basic service provision to residents living in informal settlements and backyard dwellings*

OBJ 3: End load shedding in Cape Town over time

Diversified energy supply programme - *Establish a secure energy supply for economic growth*

Energy demand response programme - *Reduce energy demand and improve energy efficiency*

Basic Services

Let's get the basics right as the foundation of a healthy and prosperous city

OBJ 4: Well-managed and modernised infrastructure to support economic growth

Utility Business Model Reform programme - Adapt the City's utilities to be sustainable and future-fit

Infrastructure planning and delivery support programme Leverage public infrastructure spending for maximum public benefit

WATER AND SANITATION: Excellence in water and sanitation service delivery programme - Improve living conditions by providing excellent water and sanitation services

SOLID WASTE: Excellence in waste service delivery programme - Ensure a reliable and sustainable waste management system

ENERGY: Excellence in Energy service delivery programme - Provide a reliable energy service, supported by well-maintained grid infrastructure



Safety

Let's make Cape Town communities safer by investing in policing capacity and technology, and strengthening partnerships

OBJ 5: Effective law enforcement to make communities safer

OBJ 6: Strengthen partnerships for safety

Safety

Let's make Cape Town communities safer by investing in policing capacity and technology, and strengthening partnerships

OBJ 5: Effective law enforcement to make communities safer

Enhanced policing programme - *Reduce crime through increased law enforcement capacity*

Safety technology programme - *Adopt new technology to target policing resources effectively*

OBJ 6: Strengthen partnerships for safety

Partnerships for community safety programme - *Partner to meaningfully improve community safety*

Holistic crime prevention programme - *Combat the causes of crime*



Housing

Let's empower the private sector to increase the supply of affordable housing across the formal and informal markets

OBJ 7: Increased supply of affordable, well-located homes

OBJ 8: Safer, better quality homes in informal settlements and backyards over time

Housing

Let's empower the private sector to increase the supply of affordable housing across the formal and informal markets

OBJ 7: Increased supply of affordable, well-located homes

Partnership for affordable housing programme - *Support the private sector to scale up the supply of affordable housing, particularly social housing*

Tenure security programme - *Scale up and accelerate the provision of security of tenure to suit a range of contexts*

Integrated residential development programme - *Efficiently deliver subsidised housing that yields maximum benefit for beneficiaries*

Public rental housing programme - *Improve maintenance and tenant management in public rental housing*

OBJ 8: Safer, better quality homes in informal settlements and backyards over time

Micro-developer and additional dwelling improvement programme - *Support micro-developers to build better-quality homes*

Informal settlements upgrading programme - *Improve living conditions in informal settlements rapidly and at scale*



Public Space, Environment and Amenities

Let's restore people's pride in Cape Town by cleaning up our city's public spaces, streets and waterways

OBJ 9: Healthy and sustainable environment

OBJ 10: Clean and healthy waterways and beaches

OBJ 11: Quality and safe parks and recreation facilities supported by community partnerships

Public Space, Environment and Amenities

OBJ 9: Healthy and sustainable environment

Environmental and biodiversity management programme - *Improve the health of the Cape Town environment*

City health programme - *Improve health outcomes for all*

OBJ 10: Clean and healthy waterways and beaches

Healthy urban waterways programme - *Ensure safe, healthy and functional waterways*

Coastal programme - *Ensure safe, healthy and attractive coastal regions*

OBJ 11: Quality and safe parks and recreation facilities supported by community partnerships

Quality community facilities programme - *Create quality and safe community facilities for all*

Partnerships for quality public spaces programme - *Partner to improve and activate public spaces*

Transport

Let's improve urban mobility through safe, reliable and affordable public transport and well-maintained roads

OBJ 12: An integrated, efficient transport system that provides safe and affordable travel options for all

OBJ 13: Safe and quality roads for vehicles, cyclists and pedestrians

Transport

Let's improve urban mobility through safe, reliable and affordable public transport and well-maintained roads

OBJ 12: An integrated, efficient public transport system that provides safe and affordable travel options for all

Public transport reform programme - *Improve the safety, convenience, reliability and quality of public transport for commuters*

Rail improvement programme - *Advocate for the restoration of passenger rail services in Cape Town, and limit the further deterioration of the service*

Bus rapid transit programme - *Expand quality Bus Rapid Transit (BRT) services to the South East of the city*

Travel demand and congestion relief programme - *Reduce the time residents spend in traffic*

OBJ 13: Safe and quality roads for vehicles, cyclists and pedestrians

Road safety and maintenance programme - *Maintain a quality and safe road network for the benefit of all users*



A long concrete bridge with multiple pillars spans across a body of water. In the background, there are mountains under a clear blue sky. The foreground shows some driftwood and a dark blue gradient overlay at the bottom.

OBJ 14: A Resilient City

Let's build a resilient and climate-responsive city by reducing our vulnerability to shocks and stresses

A Resilient City

Let's build a resilient and climate-responsive city by reducing our vulnerability to shocks and stresses

OBJ 14: A Resilient City

Climate Change Programme - *Accelerate our response to climate change*

Programmes are tagged in text to draw attention to its value in CC response:



Table 1: Key IDP programmes contributing to the climate change response

<i>Mainstreaming basic service delivery to informal settlements and backyard dwellings programme (2.1)</i>
<i>Diversified energy supply programme (3.1)</i>
<i>Energy demand response programme (3.2)</i>
<i>Utility business model reform programme (4.1)</i>
<i>Water resilience programme (4.4)</i>
<i>Waste minimisation and recycling programme (4.6)</i>
<i>ENERGY: Excellence in basic service delivery (4.8)</i>

A Resilient City

Let's build a resilient and climate-responsive city by reducing our vulnerability to shocks and stresses

OBJ 14: A Resilient City

Disaster risk reduction and response programme - *Reduce risks and increase readiness to respond to disasters*

IDP Programmes contributing to reducing vulnerability to the top 5 hazards facing Cape Town are outlined in the Implementation Plan:

Structural Fires | ***Civil Unrest*** | ***Floods*** | ***Severe Weather*** | ***Communicable Human Diseases***

A Resilient City

Let's build a resilient and climate-responsive city by reducing our vulnerability to shocks and stresses

OBJ 14: A Resilient City

Integrated urban health programme - *Create a health-promoting environment to improve health outcomes for all residents*

Extract of IDP programmes that contribute to the Integrated Urban Health Approach

Improved access to basic services

- Mainstreaming basic service delivery to informal settlements and backyard dwellings programme (2.1)

- Water and sanitation programmes (4.1, 4.3, 4.4)

Improved health of the urban environment

- Water and sanitation programmes (4.1, 4.3, 4.4)
- Partnerships for community safety programme (6.1)



An aerial photograph of a city, likely Cape Town, South Africa, with Table Mountain in the background. The city is densely packed with buildings, and a large highway is visible in the foreground. The image has a yellow overlay at the bottom.

OBJ 15: A Spatially Integrated and Inclusive City

Let's build a spatially integrated city that supports equitable access and opportunity for all communities.

A Spatially Integrated and Inclusive City

OBJ 15: A More Spatially Integrated and Inclusive City

Spatial integration and transformation programme - *Address the injustice of apartheid spatial planning to work towards a more inclusive, integrated and vibrant city*

Social inclusion and well-being programme - *Reduce barriers to well-being*



OBJ 16: A Capable and Collaborative City Government

Let's build a modernised, and administratively efficient government that is financially sustainable and empowers residents to contribute to decision-making and improving Cape Town.

A Capable and Collaborative City Government

OBJ 16: A Capable and Collaborative City Government

Operational sustainability programme - *Ensure financial sustainability and procurement excellence*

Modernised and adaptive city government programme - *Ensure modernised and efficient government*

Evidence-based decision-making programme - *Invest in robust decision-making that can cope with uncertainty and complexity*

Project preparation and delivery programme - *Meaningfully improve project planning and execution*

City facilities optimisation programme - *Make optimal use of City property assets for maximum public benefit*

Advocacy and intergovernmental relations programme - *Partner and advocate on behalf of residents for better services and investment*

Community engagement and partnership programme - *Meaningfully engage the public and be a better partner to communities in bringing about progress*



Critical Enabling Activities

Annexure B: Critical Enabling Actions

- Enabling Activities to support the IDP including functions, analysis, capacitation and back-end processes, transversal institutional arrangements that enable the delivery of the IDP priorities
- Explicit unpacking of roles and responsibilities for new priorities and packages of work and providing timeframes where appropriate
- Provide a basis for the SMF annual strategic brief where it can be reported on and tracked and changed annually according to emerging needs and financial context
- Enables a shorter more readable document

Examples:

Integrated Public Transport Network (IPTN) Plan review and update: The strategic direction of urban mobility in Cape Town will be reviewed and updated to keep pace with changes in the urban environment. This will be achieved through regular updates of the City's Comprehensive Integrated Transport Plan and the IPTN Plan.

Climate change evidence-base and decision-making support: Regular reporting of Cape Town's greenhouse gas emissions inventory, conducting hazard, vulnerability and risk assessments, and strengthening the City's capacity to integrate climate risk response with infrastructure planning and development processes.



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Thank You

Making progress possible. Together.